



SISEKAITSEAKADEEMIA
Estonian Academy of Security Sciences



Mykolas Romeris
University



VNIVERSIDAD
DE SALAMANCA

EJMSBM: Module 1: Strategy, Planning and Evaluation in Border Guarding

14-18 April, 2025

Mykolas Romeris University, Vilnius, Lithuania

Program of Contact Week

Monday 14-04-2025

08:00-09:00	Transportation to MRU, <i>Didlaukio str. 55, room 102</i>
09:00-10:00	Official welcome Welcome Speeches: Rector Prof. Dr. Inga Žalėnienė Chairman of the National Security and Defense Committee of the Seimas of the Republic of Lithuania Giedrimas Jeglinskas Vice Minister of Internal Affairs of the Republic of Lithuania Gintaras Aliksandravičius Deputy Commander of the State Border Guard Service of the Republic of Lithuania Saulius Nekrašėvičius Common picture
10:00-10:30	<i>Coffee break</i>
10:30-12:00	Lecture. Introduction to the concept of strategy. <i>Assoc. prof. Dr. Mantas Bileišis</i>
12:00 – 13:00	Group workshop. Case study topic selection (discussion in groups regarding issues pertinent to border guarding in Europe). <i>Assoc. prof. dr. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
13:00-13:50	Lunch , <i>Rotunda Hall, Ateities 20, Vilnius</i>
14:00 – 15:00	Discussion. Discussion regarding issues of border guarding and possible topics for case study. Drafting of list of border guarding issues. <i>Assoc. prof. dr. Mantas Bileišis</i>
15:00-16:00	Group workshop. Case study topic conceptualisation. <i>Assoc. prof. dr. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
16:00-16:15	<i>Coffee break</i>



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16:15-17:00	Group workshop. Case study topic conceptualisation (teams elaborate (conceptualize) on their case study topic and prepare a verbal presentation). <i>Assoc.prof. dr. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
17:00-18:00	Plenary presentations. Case study topic presentations by groups. <i>Assoc.prof. dr. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
18:00 -19:00	Transportation to the Restaurant (Common Dinner)
19:00-22:00	Common Dinner
22:00	Transportation to Hotel

Tuesday 15-04-2025

08:00-09:00	Transportation to MRU, <i>Didlaukio str. 55, room 102</i>
09:00-09:45	Assessment. Quiz on essential readings. <i>Assoc.prof. dr. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
09:45-10:00	<i>Coffee break</i>
10:00-11:20	Session 2.2. EU strategy on border management. <i>Assoc.prof. dr. Mantas Bileišis</i>
11:30-12:30	Lunch , <i>Rotunda Hall, Ateities 20, Vilnius</i>
12:30-13:30	Field trip to the Lithuanian State Border Guard Service Vilnius Frontier District.
13:30-14:45	Lithuanian State Border Guard Service Vilnius Frontier District. 13.30-14:50 Expert panel discussion "Policy and Strategy successes and failures" (representatives of Ministry of the Interior and State Border Guard Service). Officials from the Ministry of Interior and the State Border Guard Service will present the specificities of work at the EU's external borders, outline key strategic challenges - both political and organisational - and discuss complex practical situations currently being faced.
14:45-15:00	<i>Coffee break</i>
15:00-17:50	Field trip to the Lithuanian State Border – External EU border (Lavoriškės BCP). Presentation of the Fleet of Counter-mobility measures. Discussions.
18:00 -19:00	Transportation to the Hotel

Wednesday 16-04-2025

08:00-09:00	Transportation to MRU, <i>Didlaukio str. 55, room 102</i>
09:00-10:30	Lecture. Models of strategic analysis. <i>Dr. Vicente Corral Escariz</i>



10:30-11:00	<i>Coffee break</i>
11:00-13:00	Lecture. Models of strategic analysis. <i>Dr. Vicente Corral Escariz</i>
13:00-13:50	Lunch , <i>Rotunda Hall, Ateities 20, Vilnius</i>
13:50-15:00	Workshop in groups. Applying strategic analysis to case topics. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis</i>
15:00-15:30	<i>Coffee break</i>
15:30-17:50	Workshop in groups. Applying strategic analysis to case topics. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis</i>
18:00	Transportation to Hotel

Thursday 17-04-2025

08:00-09:00	Transportation to MRU, <i>Didlaukio str. 55, room 102</i>
09:00-10:30	Lecture. Models of strategic planning and evaluation. <i>Dr. Vicente Corral Escariz,</i>
10:30-11:00	<i>Coffee break</i>
11:00-13:00	Workshop. Developing indicators for case studies. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis</i>
13:00-13:50	Lunch , <i>Rotunda Hall, Ateities 20, Vilnius</i>
13:50-15:00	Workshop in groups. Finalising case studies. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
15:00-15:30	<i>Coffee break</i>
15:30-17:50	Workshop in groups. Finalising case studies. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
18:00	Transportation to Hotel

Friday 18-04-2025

08:00-09:00	Transportation to MRU, <i>Didlaukio str. 55, room 102</i>
09:00-10:30	Workshop in groups. Preparing of case study presentations. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
10:30-11:00	<i>Coffee break</i>

11:00-13:00	Workshop in groups. Preparing of case study presentations. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
13:00-13:50	Lunch , <i>Rotunda Hall, Ateities 20, Vilnius</i>
13:50-15:00	Plenary presentations. Case study presentations and assessments. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
15:00-15:30	<i>Coffee break</i>
15:30-17:50	Feedback, reflections, setting next steps for the programme, individual discussions on individual reports. <i>Dr. Vicente Corral Escariz, Assoc. prof. Mantas Bileišis, prof. dr. Violeta Vasiliauskienė</i>
18:00	Transportation to Hotel

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